

# NATIONAL BUREAU OF STANDARDS REPORT

10 498

## SEQUENCING THE PURCHASE AND RETIREMENT OF FIRE ENGINES

Prepared for

The Fire Research Program  
National Bureau of Standards



U.S. DEPARTMENT OF COMMERCE  
NATIONAL BUREAU OF STANDARDS

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# NATIONAL BUREAU OF STANDARDS REPORT

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### SEQUENCING THE PURCHASE AND RETIREMENT OF FIRE ENGINES

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U.S. DEPARTMENT OF COMMERCE  
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SEQUENCING THE PURCHASE AND RETIREMENT  
OF FIRE ENGINES

1. INTRODUCTION

This report describes a method to determine an "optimum" manner of sequencing the purchase and retirement of fire engines (hereafter simply called "engines"), with specific application to the Washington, D. C. Fire Department. The model developed, however, has more general applicability as regards both the equipment type and the fire department. Because of the apparent similarity of the present problem to conventional equipment replacement problems, we first review in brief some of the ideas in the equipment replacement literature.

Equipment replacement problems have a long history in industrial engineering and operations research. The reader is referred to [8] for a comprehensive bibliography on this subject. One class of equipment replacement problems balances the cost of failures against the cost of planned replacements (see [3]). If units are to operate continuously over some time period  $[0, t]$  and are replaced upon failure, then typically the expected cost  $C(t)$  during  $[0, t]$  may be given by

$$C(t) = c_1 E[N_1(t)] + c_2 E[N_2(t)], \quad (1.1)$$

where

$c_1$  = per unit total cost resulting from a failure and its replacement,

$c_2$  = per unit total cost of replacing a non-failed item ( $c_2 < c_1$ ),

$N_1(t)$  = the number of failures in  $[0, t]$ , a random variable,

$N_2(t)$  = the number of replacements of non-failed units, a random variable,

and  $E$  denotes expected value. The problem is to minimize (1.1) over the possible replacement procedures available within a given policy of replacement. Examples of replacement policies are: strictly periodic replacement, random periodic replacement and sequentially determined replacement. Electronic components typify the equipment to which this well developed mathematical theory applies.

A second class of equipment replacement problems, called "preparedness" problems, assumes that a piece of equipment is kept in a readiness state for use in case of emergency. The objective is to maintain the equipment in a state of operational readiness at minimal cost. Thus a sequence of inspection and replacement actions that minimizes the ratio of expected cost per unit time to proportion of good time, would constitute an "optimal" decision stream (see [8], [10]). Large military hardware provides examples of the type of equipment to which this class of models may be applied.

One of the basic underlying concepts of the two classes of equipment replacement models discussed so far is that of a reliability

function<sup>1</sup>. This is the probability  $R(t)$  that the equipment is "good"<sup>2</sup> at time  $t$  (measured from a time at which the equipment is considered to be "new") and is exemplified by the negative exponential form

$$R(t) = \exp(-\lambda t). \quad (1.2)$$

A closely related concept is the failure rate, defined for any reliability function  $R(t)$  as  $\rho(t) = -R'(t)/R(t)$ , where the prime denotes the derivative. For the negative exponential, the failure rate is the constant  $\lambda$ .

A third class of equipment replacement problems deals with the replacement of items that deteriorate. Mathematical models to solve this class of problems typically trade off the increasing operational and maintenance costs (and decreasing resale value) of an aging item against the cost of a new purchase, i.e., the "optimal" replacement time is that time at which these opposing forces are equalized. Dreyfus [6] used a dynamic programming approach to solve this problem under the additional complication of technological change.

The main concern of this report is the development of a model to determine purchase and retirement decisions over a planning period, subject to certain constraints, which would minimize the cost of

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<sup>1</sup>See [11] for a discussion of the statistical theory of reliability.

<sup>2</sup>It is implicitly assumed that the equipment is either in a "good" or a "failed" state.

operation of a fleet of engines during that period. The concern of the Washington, D. C. Fire Department was not with the cost of failure or the distribution of failures of fire engines per se, primarily because of the negligible number of engine failures and the inability to measure the "cost" of a single engine failure. The model developed may be regarded as an extension of the ideas represented by the third class of equipment replacement problems discussed above.

Section 2 describes a simple calculation, which serves to introduce the data at hand and compares the results of this calculation (as applied to Washington, D. C.) to those of a study [2] from which the data were obtained. A dynamic programming (DP) model is formulated and given illustrative application in Section 3, and directions for further investigation are suggested in Section 4. Appendix A develops certain details of the DP model and a listing of the DP computer code appears in Appendix B. Finally, an integer programming (IP) analog to the DP model is given in Appendix C.

## 2. INITIAL CONSIDERATIONS

Aside from personal communications with members of the staff of the Washington, D. C. Fire Department, the main source of data was a report by Balcolm [2]. This report also proposes a model, for determining the life-span of an engine, which will be described later.

A linear relationship between engine age and maintenance cost was used in [2], and least-squares regressions yielded three sets of coefficients, corresponding to "high usage," "medium usage," and "low usage" engines. Balcolm then obtained a "composite" equation--a weighted average (by the number of engines in the three categories)--which this report also uses. This equation is of the form:

$$u_a = U_0 + U_1 a, \quad (2.1)$$

where

$a$  = engine age,

$u_a$  = the maintenance cost of an engine entering its  $\underline{a}^{\text{th}}$  year of service,

$U_0 = 24.17$ ,

$U_1 = 122.46/\text{year}$ .<sup>3</sup>

Values of  $u_a$  are listed in Table 3.1. This relationship was adopted as the basis of the data for maintenance cost since it was felt that a more complex function could not be supported by the observed cost figures.

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<sup>3</sup>All monetary quantities are expressed in dollars.

A linear relationship was also used in [2] for the purchase price of a new engine, given by

$$P_t = P_0 + P_1 (t - 1900), \quad (2.2)$$

where

$$P_0 = -16258.18,$$

$$P_1 = 576.87.$$

Values of  $P_t$  are given in Table 3.1. The choice of the "base" year 1900 is not explained, but it accounts for the surprising (negative) value of  $P_0$ . The index  $t$  refers to the year for which a value of the purchase price is desired.

Using these data, a simple calculation can be made to determine an "optimum" life-span for a single engine. Assuming a zero salvage value (for simplicity)<sup>4</sup> and a constant purchase price, the accumulated total cost of keeping an engine for  $n$  years is

$$\begin{aligned} TC(n) &= \sum_{a=1}^n (U_0 + U_1 a) + P \\ &= nU_0 + U_1 \sum_{a=1}^n a + P \\ &= nU_0 + [n(n+1)/2] U_1 + P. \end{aligned} \quad (2.3)$$

Thus the average annual cost of keeping an engine for  $n$  years is

$$\begin{aligned} AC(n) &= TC(n)/n \\ &= U_0 + [(n+1)/2] U_1 + P/n. \end{aligned} \quad (2.4)$$

---

<sup>4</sup>Constant salvage values (with respect to age) can be represented by subtracting them from  $U_0$ .

Clearly, the longer an engine is kept, the longer the time to amortize the price  $P$ , so that portion of the cost per year will decrease with  $n$ . However, the maintenance costs increase year by year. Thus, with the "optimum" life-span defined as that value of  $n$  which minimizes (2.4), the standard calculus technique of setting the derivative of (2.4) to zero and solving for  $n$  yields:

$$(d/dn) (AC(n)) = U_1/2 - P/n^2 = 0, \quad (2.5)$$

whence

$$n = (2P/U_1)^{1/2}. \quad (2.6)$$

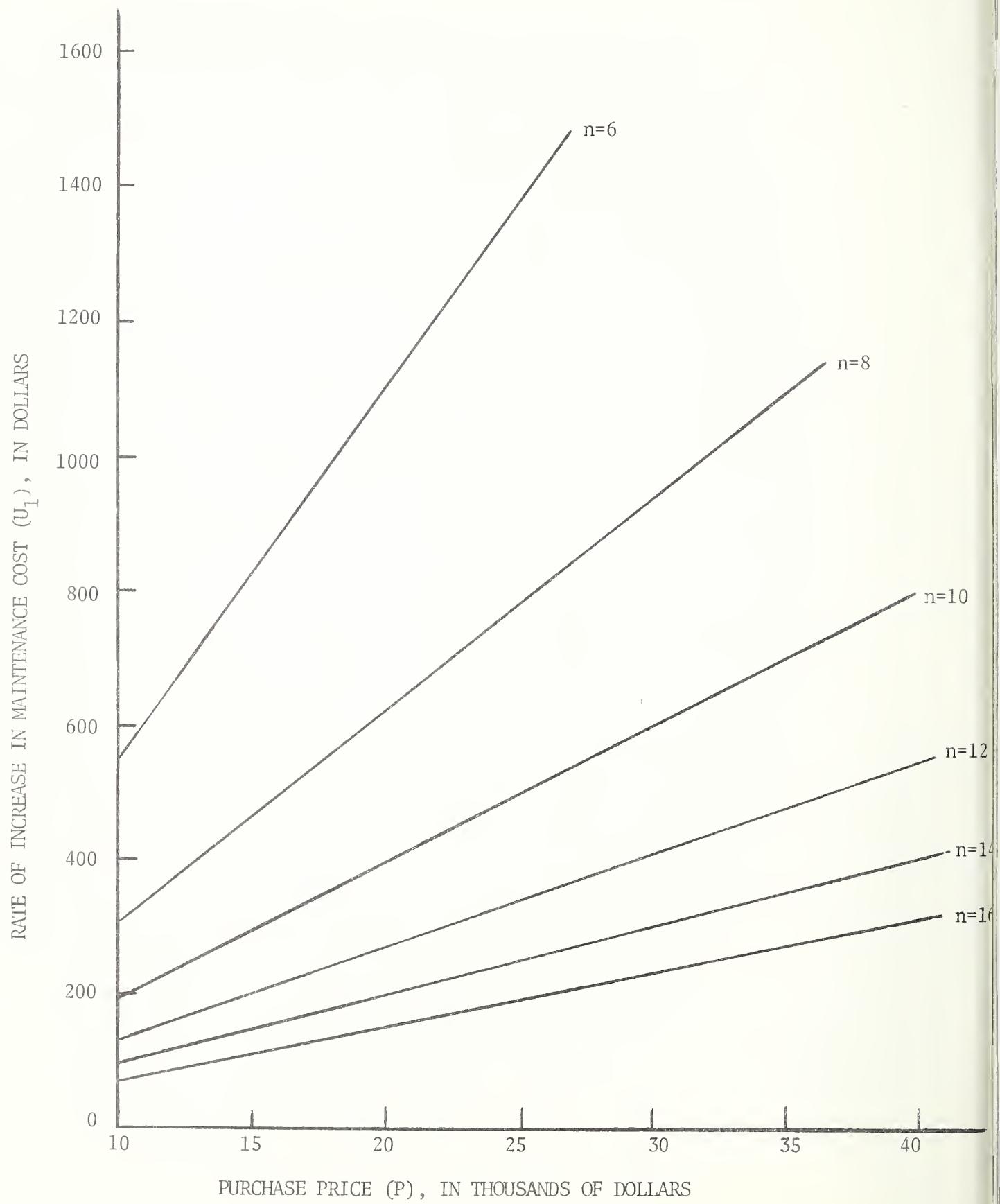
Since  $P > 0$  and  $n > 0$ , the second derivative  $2P/n^3$  is positive so that the value of  $n$  given in (2.6) ensures a minimum value of (2.4). Figure 2.1 indicates contours of the optimum value of  $n$  in the  $(U_1, P)$ -plane.

For Washington, D. C., using the 1969 purchase price, (2.6) yields  $n = 19.6$ , considerably larger than the present life span of 15 years. Balcolm [2] recommends a life span of 10-11 years, depending on the number of years over which an engine is linearly depreciated, using as his criterion the equality of current (resale) value and accumulated repair cost, i.e.,  $n$  is chosen so that

$$P - n(P - S)/N = \sum_{a=1}^n U_a,$$

where  $N$  is the number of years over which an engine is depreciated and  $S$  is the salvage value of an engine after  $N$  years. (Note that Balcolm assumes that the number of years over which an engine is depreciated ( $N$ ) and the number of years it is kept ( $n$ ) need not

FIGURE 2.1 CONTOURS OF THE OPTIMUM ENGINE LIFE



be the same.) No rationale for this criterion is offered in [2], but the large difference between [2]'s "optimum" life span and the one derived from the present calculation indicates a significant difference between the two models.

### 3. A DYNAMIC PROGRAMMING MODEL

The dynamic programming (DP) model described in this section takes a somewhat different approach to the problem of equipment replacement. Instead of determining an "optimum" life-span which would be applied to all engines, the DP model begins with the existing scenario and prescribes purchasing and retiring decisions over a T-year planning horizon. (The index  $t = 1, \dots, T$  is used in this model and appropriate notation changes are made in the relevant formulas presented in Section 2.) In this sense, the model may be "tailored" to fit the initial state of affairs of any urban fire department. The reader interested in DP in general, is referred to the text [9]. For other DP formulations of equipment replacement problems, see [1] and [4].

In accordance with the concerns and objectives of the Washington, D. C. Fire Department, the DP model determines the purchases and retirements to be made during the planning horizon such that the total cost incurred during this period is minimized. The model accounts for various constraints within which a fire department must operate, e.g., constraints on the number of purchases and/or retirements which may be made in any year, the total fleet size, and the maximum allowable engine age.

The DP "state variables" (those which describe the system at each stage, or year in this case) are:

$x_{1t}$  = the number of engines in the initial fleet which remain in year  $t-1$ ,

$x_{2t}$  = the number of new engines purchased in years  $1, \dots, t-1$ ,

$x_{3t}$  = the maintenance cost in year  $t-1$  on engines purchased in years  $1, \dots, t-1$ .

(Note that  $x_{1t} + x_{2t}$  is the fleet size in year  $t-1$ .) The "decision variables" are

$d_{1t}$  = the number of engines retired from the initial fleet in year  $t$ ,

$d_{2t}$  = the number of engines purchased in year  $t$ .

It should be emphasized that retirements are made only from engines in the initial fleet, i.e., none of the engines purchased during the planning period are considered for retirement. Since the Washington, D. C. Fire Department indicated interest in a planning horizon of at most five to ten years, restriction to retiring engines from the initial fleet only is not considered a limitation.

The data required by the model are :

$D_t$  = the minimum number of engines required during year  $t$  (checked against the fleet size after year  $t$ 's decisions have been made),<sup>5</sup>

$M_t$  = the maximum number of engines which may be purchased in year  $t$ ,

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<sup>5</sup>That  $D_t$  adequately measures the demand for fire service is a simplification.

$N_t$  = the maximum number of engines which may be retired in year  $t$ ,

$R$  = the age by which engines must be retired,

$P_t$  = the purchase price of a new engine in year  $t$ ,

$Q_a$  = the number of  $a$ -year old engines in the initial fleet,

$m = \sum_a Q_a$  = the initial fleet size,

$u_a$  = the maintenance cost of an engine during its  $a^{\text{th}}$  year of service,

$v_{at}$  = the resale value in year  $t$  of an engine which was initially of age  $a$ ,<sup>6</sup>

$a_i$  = the age of the  $i^{\text{th}}$  youngest engine in the initial fleet (e.g.,  $a_1$  is the youngest).

As in the simple model of section 2, the maintenance costs are calculated as

$$u_a = U_0 + U_1 a,$$

with the values of  $U_0$  and  $U_1$ , as indicated earlier. The linear relationship leads to a recursive definition of  $u_a$ ,

$$\begin{aligned} u_{a+1} &= U_0 + U_1(a+1) \\ &= U_0 + U_1 a + U_1 \\ &= u_a + U_1. \end{aligned} \tag{3.1}$$

Letting  $x_t = (x_{1t}, x_{2t}, x_{3t})$ , (3.1) may be used to obtain, as the stage transformation formula,

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<sup>6</sup>The convention is adopted that an  $a$ -year-old engine in the initial fleet enters its  $(a+1)^{\text{st}}$  year of service at  $t=1$ . It is assumed, for simplicity, that decisions are made at the beginning of a year, and that  $a \geq 1$ .

$$x_{t+1} = (x_{1t} - d_{1t}, x_{2t} + d_{2t}, x_{3t} + u_1 d_{2t} + U_1 x_{2t}). \quad (3.2)$$

The transformation for  $x_{1t}$  and  $x_{2t}$  is clear. The value of  $x_{3,t+1}$ , the maintenance cost in year  $t$  on engines purchased in years  $1, \dots, t$ , is obtained by adding to  $x_{3t}$  both the cost of the first year of maintenance for engines purchased in year  $t$  ( $u_1 d_{2t}$ ), and the incremental increase in maintenance cost on engines purchased in the preceding years ( $U_1 x_{2t}$ ), the latter deriving from (3.1).

The "stage return" is the cost of operation in year  $t$ . With the notation  $d_t = (d_{1t}, d_{2t})$ , the stage return is calculated as:

$$I_t(x_t, d_t) = (P_t + u_1)d_{2t} + \sum_{i=1}^{x_{1t}-d_{1t}} U_{a_i+t} - \sum_{i=x_{1t}-d_{1t}+1}^{x_{1t}} v_{a_i} \cdot {}^7 + x_{3t} + U_1 x_{2t} \cdot {}^7 \quad (3.3)$$

The components of (3.3) have the following interpretations:

$(P_t + u_1)d_{2t}$  = the cost of purchasing  $d_{2t}$  engines in year  $t$  and maintaining them during the first year of service,

$\sum_{i=1}^{x_{1t}-d_{1t}} U_{a_i+t}$  = the maintenance cost in year  $t$  on engines which remain from the initial fleet,

$\sum_{i=x_{1t}-d_{1t}+1}^{x_{1t}} v_{a_i+t}$  = the revenue from retiring the  $d_{1t}$  oldest engines not previously retired,<sup>8</sup>

<sup>7</sup> Whenever the lower limit of a summation exceeds the upper limit, the summation is taken to be zero. This is a standard notational convenience.  
<sup>8</sup> This assumption of retiring "oldest" first" is supported by the Washington, D. C. Fire Department.

$x_{3t} + U_1 x_{2t}$  = the maintenance cost in year  $t$  on engines purchased in years  $1, \dots, t-1$ .

The linear form of the maintenance cost yields the pleasing result that the values of  $x_{3t}$  are all exact multiples of  $U_1$ .<sup>9</sup> This, together with the fact that  $x_{1t}$  and  $x_{2t}$  are integers bounded by the constraints, makes it computationally feasible to consider all of the combinations of values that the state variables may assume in any stage. It follows that the optimal solution is exact, a condition not often found in DP problems. This characteristic is explicitly noted here as a favorable feature of the model.

The recursive equations of the DP model are:

$$f_t(x_t) = \min_{d_t} [I_t(x_t, d_t) + f_{t+1}(x_{t+1})/(1+r)], \quad (3.4)$$

$$f_T(x_T) = \min_{d_T} I_T(x_T, d_T).$$

The quantity  $r$  is a discount rate, so that division by  $(1+r)$  in the first relation of (3.4) renders  $f_t(x_t)$  as the minimum present value cost of operations from years  $t$  through  $T$ , given that the state of the system in year  $t$  is  $x_t$ . Since the initial state is known to be  $x_1 = (m, 0, 0)$ ,  $f_1(m, 0, 0)$  is the optimal value of the objective, i.e., the minimum total cost of operations in years  $1, \dots, T$ .

The constraints of the DP model are straightforward from the definitions of the variables and parameters:

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<sup>9</sup>This will be proven in Appendix A.

$$0 \leq d_{1t} \leq N_t \quad (t = 1, \dots, T), \quad (3.5)$$

$$0 \leq d_{2t} \leq M_t \quad (t = 1, \dots, T), \quad (3.6)$$

$$x_{1t} + x_{2t} \geq D_{t-1} \quad (t = 2, \dots, T+1), \quad (3.7)$$

$$\sum_{j=1}^{t-1} d_{ij} \geq n_t \quad (t = 2, \dots, T+1) \quad (3.8)$$

where  $n_t = \sum_{a>R-t+1} Q_a$  is the number of engines which must be retired

prior to year  $t$  because of the age limitation  $R$ . Note that by definition the initial conditions are:  $x_{11} = m$ ,  $x_{21} = 0$ ,  $x_{31} = 0$ , and  $n_1 = 0$ . With the definition  $D_0 = m$ , (3.7) and (3.8) automatically hold for  $t = 1$ .

The constraints (3.5) - (3.8) and the relationships among the state and decision variables lead to interesting and computationally useful results which are detailed in Appendix A. Suffice it to say here that a special computer code,<sup>10</sup> developed as a part of this effort, takes advantage of these results to make it possible to solve larger problems than could be handled by a general purpose DP code. Furthermore, experience thus far has indicated that computer running times are significantly shorter using the special code. For example, one of the runs to be discussed below took 12 seconds using the special code, while the general purpose code<sup>11</sup> took 227 seconds.

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<sup>10</sup>A listing of this code appears in Appendix B.

<sup>11</sup>This code is an extension of the code documented in [5].

(Both codes are written in FORTRAN V and runs were made on the UNIVAC 1108 at NBS under the EXEC II Operating System.)

In exercising the DP model, the maintenance costs and purchase prices were the same as those discussed previously (cf., Section 2). The purchase price function was modified to

$$P_t = P_0 + P_1 (70 + t), \quad (3.9)$$

so that  $t = 1$  would correspond to 1971. The values of  $P_0$  and  $P_1$  are unaffected by the modification and remain as listed under equation (2.2). The resale values  $v_{at}$  were calculated on the basis of (3.9), assuming an annual depreciation rate  $\rho$ , as

$$v_{at} = (1 - \rho)^{a+t-1} [P_0 + P_1 (70-a+1)], \quad (3.10)$$

so that resale values of engines in the initial fleet (purchased prior to  $t = 1$ ) could be calculated from the appropriate purchase prices.<sup>12</sup> Finally, values of  $Q_a$  were obtained directly from the Washington, D. C. Fire Department's inventory of engines. These data are given in Table 3.1 with  $T = 5$  (a five-year planning horizon).<sup>13</sup>

For the remaining data specifications, it was suggested by members of the Fire Department staff to take  $R = 15$  (the present maximum engine age in Washington),  $D_t = 64$  for  $t = 0, \dots, 5$  (i.e. constant

<sup>12</sup>A geometric depreciation is not required by the model. It is incorporated in the code, but can easily be modified with minor coding changes.

<sup>13</sup>Members of Fire Department staff advised that a planning period of more than five years is unreasonable.

TABLE 3.1 - DATA FOR THE DYNAMIC PROGRAMMING MODEL

a	$Q_a$	$u_a^*$	$v_{at}^*$				
			t=1	t=2	t=3	t=4	t=5
1	4	147	14474	8684	5211	3126	1876
2	0	269	8477	5086	3052	1831	1099
3	10	392	4961	2977	1786	1072	643
4	5	514	2902	1741	1045	627	376
5	0	636	1696	1018	611	366	220
6	5	759	991	595	357	214	128
7	10	881	578	347	208	125	75
8	0	1004	337	202	121	73	44
9	5	1126	197	118	71	42	25
10	5	1249	114	69	41	25	15
11	3	1371	67	40	24	14	9
12	4	1494	39	23	14	8	--
13	4	1616	22	13	8	--	--
14	4	1739	13	8	--	--	--
15	5	1861	8	--	--	--	--
		t		$p_t^*$			
		1 (1971)		24700			
		2		25276			
		3		25853			
		4		26430			
		5 (1975)		27007			

\*Values have been rounded to the nearest dollar.

minimum required fleet size equal to the present fleet size), and  $M_t = N_t = 6$  for  $t = 1, \dots, 5$  (constant and equal purchase and retirement ceilings).

A base run was made with no discounting, i.e.,  $r = 0$ , and the resultant "optimal" decisions were to purchase and retire 6 engines in each of the first three years and to purchase and retire 2 engines in year 4, i.e.,  $d_{1t} = d_{2t} = 6$  ( $t=1, 2, 3$ ),  $d_{14} = d_{24} = 2$ ,  $d_{15} = d_{25} = 0$ . Note from the age distribution  $Q_a$  in Table 3.1 that 20 engines reach the mandatory retirement age by year 5 (i.e.,  $n_6 = 20$ ). Since the maximum number of retirements permissible is 6 in each year, the optimal policy is to retire the 20 engines as soon as possible (ASAP policy), replacing them with new engines to meet the minimum required fleet size.

The above results are not surprising in view of the discount rate  $r = 0$ . Increasing maintenance costs, decreasing salvage values, and increasing purchase prices all indicate early retirement. The same policy is optimal in the extreme case where the purchase price is always zero. It is intuitively obvious that in this situation the ASAP policy is optimal regardless of the value of  $r$ , since the newly acquired (free) engines are operated at a lower maintenance cost than are the old ones.

In order to study the effect of the discount rate  $r$  on the optimal decisions, a series of runs was made with  $U_1$  as a parameter, taken from 62.46 to 162.46 in increments of 10.00. [Recall that the "nominal" value of  $U_1$  is 122.46.] Initially,  $r$  was varied from

0.0 to 0.5 in increments of 0.1 (a very rough grid), and based upon these results, smaller ranges with finer increments were studied for certain values of  $U_1$ . The following observations were made consistently from the outputs of all the runs:

- (1) The only engines retired were the 20 which reach their maximum age during the 5-year planning period.
- (2) In every year, the numbers of purchases and retirements were the same. This may be attributable to the constant demand and to the constant and equal values of  $M_t$  and  $N_t$  over all  $t$ .
- (3) For those values of  $r$  considered, there was a value  $r_E$  such that for  $r \leq r_E$  the ASAP policy was optimal, and a value  $r_L$  such that for  $r \geq r_L$  the optimal policy was to retire as late as possible (ALAP policy)  
[The ALAP policy has  $d_{11} = d_{12} = 5$ ,  $d_{1t} = d_{2t} = 4$  ( $t=2, 3, 4$ ),  $d_{15} = d_{25} = 3$  for this particular problem.]
- (4) The values of  $r_E$ ,  $r_L$  and  $r_L - r_E$  are monotonically increasing functions of  $U_1$ .

The values of  $U_1$  for which the behavior of the optimal policy, as a function of  $r$ , was studied in greater detail are listed in Table 3.2 together with the relevant results. All other values of  $U_1$  considered gave rise to values of  $r_E = 0.0$  and  $r_L = 0.1$  in the initial runs. It can be seen from Table 3.2 that the finest

TABLE 3.2 - RESULTS OF FINER VARIATION OF  $r$  FOR CERTAIN VALUES OF THE  
PARAMETER  $U_1$

$U_1$	Range of $r$	Increment	$r_E$	$r_L$
62.46	.01 - .10	.01	.05	.06
122.46	.08 - .09	.001	.080	.089
152.46	.01 - .20	.01	.09	.11
162.46	.01 - .20	.01	.10	.11

analysis with the smallest increments for  $r$  was made for the "nominal" value of  $U_1 = 122.46$ . For  $.080 < r < .089$  the optimal decisions were "mixed", i.e., neither an ASAP nor an ALAP policy. For example with  $r = .085$ , the optimal decisions were

$$d_{11} = d_{12} = 5, \quad d_{12} = d_{22} = 6,$$

$$d_{13} = d_{23} = 6, \quad d_{14} = d_{24} = 3,$$

$$d_{15} = d_{25} = 0.$$

The "critical" range of  $r$  (.080, .089) is quite small, but it should be noted that the values  $M_t = N_t = 6$  do not permit a drastic difference between the ASAP policy and the ALAP policy.

It is clear that if a value of  $r$  is specified, then the DP model may be run to determine the optimal policy. If  $r$  cannot be specified, then the values of  $r_E$  and  $r_L$  may be determined for a given value of  $U_1$ . Then one need only specify whether  $r \leq r_E$  or  $r \geq r_L$  to conclude that the ASAP policy or ALAP policy, respectively, is optimal.

One run was made with  $M_t = N_t = 10$  for all  $t$  and the other data remaining the same. With  $r = 0$ , the ASAP policy resulted; in this case  $d_{11} = d_{12} = d_{21} = d_{22} = 10$ ,  $d_{1t} = d_{2t} = 0$  ( $t = 3, 4, 5$ ). Unfortunately, lack of time prevented further study of this case. Intuitively, one might expect a greater "critical" range of  $r$  since the larger values of  $M_t$  and  $N_t$  given rise to a greater difference between the ASAP and ALAP policies.

#### 4. CONCLUDING COMMENTS

It should be emphasized that the DP model has considerably greater generality than was indicated in the limited application to Washington, D. C. The only model constraint on the data is that they be self-consistent (e.g.,  $M_t$  and  $N_t$  must be consistent with  $D_t$ ). If, for example, an urban fire department sees fit to reduce its fleet size because of overkill capacity or perhaps because of declining demand, and the values of  $M_t$  and  $N_t$  fluctuate because of a fluctuating budget, then a greater portion of the model's generality could be exploited. The interactions among the variables and parameters of the model which are evident in Appendix A should support this contention.

On the other hand, time limitations prevented any attempts to examine the model with particular relationships among the parameters. It seems reasonable that certain conditions, e.g.,  $M_t = N_t = \text{constant}$ , or  $D_t = \text{a constant for all } t$ , could lead perhaps to closed-form optimal solutions, or at least might simplify the necessary DP calculations. Further research along these lines is recommended. In addition to these basic issues, there is a need for further sensitivity tests, with respect to the discount rate and the value of  $U_1$ , for other values of the parameters  $M_t$ ,  $N_t$ ,  $D_t$ , and  $R$ . For instance, the optimal values of the objective  $f_1(m, 0, 0)$  could be compared for different values of  $R$  (in some reasonable range of maximum ages), leading to an "optimal"

value of  $R$  (i.e. one which minimizes  $f_1(m, 0, 0)$ ). Finally, runs with depreciation rate  $\rho$  varying, or using a different (perhaps linear) depreciation policy, would be desirable.

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APPENDIX A  
DETAILS OF THE DYNAMIC PROGRAMMING MODEL



This Appendix develops certain details of the DP model described in Section 3. In particular, relationships among the variables are investigated which make it possible to examine a limited number of states and decisions for which the stage returns  $I_t(x_t, d_t)$  are calculated.

Although technical in nature, this aspect of the problem is of great importance to computational feasibility in the sense that computer storage requirements and running times depend on the number of states and decisions the algorithm must consider.

The definitions of the relevant variables and parameters are repeated below for the reader's convenience:

$x_{1t}$  = the number of engines remaining from the initial fleet  
in year  $t-1$  ( $t=1, \dots, T+1$ ),

$x_{2t}$  = the number of new engines purchased in years  $1, \dots, t-1$   
( $t=1, \dots, T+1$ ),

$x_{3t}$  = the maintenance cost during year  $t-1$  on engines purchased  
in years  $1, \dots, t-1$  ( $t=1, \dots, T+1$ ),

$d_{1t}$  = the number of engines retired in year  $t$  ( $t=1, \dots, T$ ),

$d_{2t}$  = the number of engines purchased in year  $t$  ( $t=1, \dots, T$ ),

$D_t$  = the minimum number of engines required in year  $t$  ( $t=1, \dots, T$ ),

$M_t$  = the maximum number of engines which may be purchased in  
year  $t$  ( $t=1, \dots, T$ ),

$N_t$  = the maximum number of engines which may be retired in  
year  $t$  ( $t=1, \dots, T$ ),

$R$  = the age by which engines must be retired,

$Q_a$  = the number of a-year-old engines in the initial fleet.

From these definitions, we may calculate two other quantities which are used throughout the sequel:

$$m = \sum_a Q_a = \text{the number of engines in the initial fleet,}$$

$$n_t = \sum_{a>R-t+1} Q_a = \text{the number of engines which must be retired}$$

prior to year  $t$  because of the age limitation  $R(t=2, \dots, T+1)$ .

Note that by definition:  $x_{11} = m$ ,  $x_{21} = 0$ ,  $x_{31} = 0$ , and  $n_1 = 0$ .

It is notationally convenient to adopt the convention  $D_0 = m$ .

Using the definitions above, we may immediately establish the relationships

$$x_{1t} = x_{1,t-1} - d_{1,t-1} \quad (t=2, \dots, T+1) \quad (\text{A-1})$$

$$x_{2t} = x_{2,t-1} + d_{2,t-1} \quad (t=2, \dots, T+1) \quad (\text{A-2})$$

$$0 \leq d_{1t} \leq N_t \quad (t=1, \dots, T) \quad (\text{A-3})$$

$$0 \leq d_{2t} \leq M_t \quad (t=1, \dots, T) \quad (\text{A-4})$$

$$x_{1t} + x_{2t} \geq D_{t-1} \quad (t = 1, \dots, T+1) \quad (\text{A-5})$$

$$\sum_{j=1}^{t-1} d_{1j} \geq n_t \quad (t=1, \dots, T+1) \quad (\text{A-6})$$

We maintain our convention regarding sums, viz., a sum is zero if its lower limit exceeds its upper limit. For example, (A-6) is valid for  $t=1$  since both sides of the inequality are zero. The variations in the index-ranges are due to the fact that the state

variables refer to the system upon entering year  $t$  (or leaving year  $t-1$ ), while the decision variables refer to decisions made in year  $t$  (presumed to be made at the beginning of year  $t$ ).

Note that  $x_{3t}$  does not appear in (A-1) - (A-6). This is because  $x_{3t}$  depends only upon the distribution of the purchases  $x_{2t}$  over the years  $1, \dots, t-1$ . This observation is discussed at greater length subsequently.

It is clear that the stream of decisions  $d_{2t} = M_t$  ( $t=1, \dots, T$ ) and the resultant stream of states  $x_{2t} = \sum_{j=1}^{t-1} M_j$  ( $t=1, \dots, T$ ) do not violate (A-1) - (A-6).

Hence the least upper bound (LUB) of  $d_{2t}$  is

$$\mu(d_{2t}) = M_t \quad (t=1, \dots, T), \quad (\text{A-7})$$

and the LUB of  $x_{2t}$  is

$$\mu(x_{2t}) = \sum_{j=1}^{t-1} M_j \quad (t=2, \dots, T). \quad (\text{A-8})$$

[Recall that  $x_{21} = 0$  by definition.] We use (A-7) and (A-8) to develop the LUB and the greatest lower bound (GLB) of  $x_{1t}$  ( $t=2, \dots, T+1$ ). [Recall that  $x_{11} = m$  by definition.]

For a lower bound on  $x_{1t}$ , we observe first that for  $t \leq \tau \leq T+1$ ,  $x_{1t} \geq x_{1\tau}$ , so that

$$x_{1t} + \sum_{j=1}^{\tau-1} M_j \geq x_{1\tau} + \sum_{j=1}^{\tau-1} d_{2j} = x_{1\tau} + x_{2\tau} \geq D_{\tau-1},$$

implying that

$$x_{1t} \geq D_{\tau-1} - \sum_{j=1}^{\tau-1} M_j \quad (\tau \leq t \leq T+1). \quad (A-9)$$

For  $1 \leq \tau < t$ , we have

$$x_{1\tau} = x_{1t} + \sum_{j=\tau}^{t-1} d_{1j},$$

so that

$$\begin{aligned} x_{1t} + \sum_{j=1}^{\tau-1} M_j &\geq x_{1\tau} - \sum_{j=\tau}^{t-1} d_{1j} + \sum_{j=1}^{\tau-1} d_{2j} \\ &\geq x_{1\tau} - \sum_{j=\tau}^{t-1} N_j + x_{2\tau} \\ &\geq D_{\tau-1} - \sum_{j=\tau}^{t-1} N_j, \end{aligned}$$

implying that

$$x_{1t} \geq D_{\tau-1} - \sum_{j=1}^{\tau-1} M_j - \sum_{j=\tau}^{t-1} N_j \quad (1 \leq \tau < t). \quad (A-10)$$

With our convention concerning sums, (A-9) and (A-10) can be combined as

$$x_{1t} \geq \max_{1 \leq \tau \leq T+1} [D_{\tau-1} - \sum_{j=1}^{\tau-1} M_j - \sum_{j=\tau}^{t-1} N_j] \quad (t=2, \dots, T+1),$$

where the case  $\tau=1$  corresponds to the condition  $x_{1t} \geq m - \sum_{j=1}^{t-1} N_j$ .

We also require  $x_{1t} \geq 0$ . Hence

$$x_{1t} \geq \max \{0, \max_{1 \leq \tau \leq T+1} [D_{\tau-1} - \sum_{j=1}^{\tau-1} M_j - \sum_{j=\tau}^{T-1} N_j]\} \quad (t=2, \dots, T+1). \quad (\text{A-11})$$

For an upper bound to  $x_{1t}$ , we note that for  $t \leq \tau \leq T+1$ ,

$$n_\tau \leq \sum_{j=1}^{\tau-1} d_{1j} \leq \sum_{j=1}^{T-1} d_{1j} + \sum_{j=t}^{\tau-1} N_j = m - x_{1t} + \sum_{j=t}^{\tau-1} N_j, \text{ so that}$$

$$x_{1t} \leq m - \max_{t \leq \tau \leq T+1} [n_\tau - \sum_{j=t}^{\tau-1} N_j] \quad (t=2, \dots, T+1), \quad (\text{A-12})$$

where the case  $\tau=t$  corresponds to the condition  $x_{1t} \leq m-n_t$ .

We now let

$$\lambda(x_{1t}) = \max \{0, \max_{1 \leq \tau \leq T+1} [D_{\tau-1} - \sum_{j=1}^{\tau-1} M_j - \sum_{j=\tau}^{T-1} N_j]\} \quad (t=2, \dots, T+1), \quad (\text{A-13})$$

$$\mu(x_{1t}) = m - \max_{t \leq \tau \leq T+1} [n_\tau - \sum_{j=t}^{\tau-1} N_j] \quad (t=2, \dots, T+1), \quad (\text{A-14})$$

and we show that the formulas (A-13) and (A-14) give the GLB and LUB of  $x_{1t}$ , respectively. This is accomplished by showing that the  $\lambda(x_{1t})$  ( $t=1, \dots, T+1$ ) and  $\mu(x_{1t})$  ( $t=1, \dots, T+1$ ) are feasible streams of the state variables  $x_{1t}$ . From (A-13) we know that

$$\lambda(x_{1t}) \geq D_{t-1} - \sum_{j=1}^{t-1} M_j, \text{ or}$$

$$\lambda(x_{1t}) + \sum_{j=1}^{t-1} M_j \leq D_{t-1}. \quad (\text{A-15})$$

Since  $\lambda(x_{1t}) \leq \mu(x_{1t})$  must hold for the problem to be feasible, it follows that

$$\mu(x_{1t}) + \sum_{j=1}^{t-1} M_j \leq D_{t-1}. \quad (\text{A-16})$$

Next, (A-14) implies

$$\mu(x_{1t}) \leq m - n_t, \quad (\text{A-17})$$

from which it follows that

$$\lambda(x_{1t}) \leq m - n_t. \quad (\text{A-18})$$

Relations (A-14) and (A-18) imply, respectively, that demand is met in year  $t-1$  with state  $\lambda(x_{1t})$  and that required retirements are met with state  $\lambda(x_{1t})$ . Relations (A-16) and (A-17) imply that these same two conditions are met by the state  $\mu(x_{1t})$ .

We now state an obvious fact.

Lemma 1. If  $\{a_i\}$  and  $\{b_i\}$  are finite sequences and  $k_1$  and  $k_2$  are constants such that  $k_1 \leq a_i - b_i \leq k_2$  for all  $i$ , then  $k_1 \leq \max a_i - \max b_i \leq k_2$ .

In order to show that  $\lambda(x_{1t})$  and  $\mu(x_{1t})$  are feasible streams, it remains only to show the following two propositions.

Proposition 1.  $0 \leq \lambda(x_{1t}) - \lambda(x_{1,t+1}) \leq N_t$  ( $t=1, \dots, T+1$ ).

Proof. For arbitrary  $t$ , let  $a_0 = b_0 = 0$ , and let

$$a_\tau = D_{\tau-1} - \sum_{j=1}^{\tau-1} M_j - \sum_{j=\tau}^{t-1} N_j \quad (\tau=1, \dots, T+1),$$

$$b_\tau = D_{\tau-1} - \sum_{j=1}^{\tau-1} M_j - \sum_{j=\tau}^t N_j \quad (\tau=1, \dots, T+1).$$

It is clear that  $0 \leq a_\tau - b_\tau \leq N_t$  ( $\tau=0, \dots, T+1$ ), so that Lemma 1

implies  $0 \leq \max_{0 \leq \tau \leq T+1} a_\tau - \max_{0 \leq \tau \leq T+1} b_\tau \leq N_t$ , or  $0 \leq \lambda(x_{1t}) - \lambda(x_{1,t+1}) \leq N_t$ ,

as stated.

Proposition 2.  $0 \leq \mu(x_{1t}) - \mu(x_{1,t+1}) \leq N_t \quad (t=1, \dots, T+1).$

Proof. For arbitrary  $t$ , let  $a_{t+1} = n_{t+1}$ ,  $b_{t+1} = \max [n_t, n_{t+1} - N_t]$ ,

$$a_\tau = n_\tau - \sum_{j=t+1}^{\tau-1} N_j \quad (\tau=t+2, \dots, T+1),$$

$$b_\tau = n_\tau - \sum_{j=t+1}^{\tau-1} - N_t \quad (\tau=t+2, \dots, T+1).$$

For  $\tau=t+2, \dots, T+1$ , it is clear that  $0 \leq a_\tau - b_\tau \leq N_t$ . If  $b_{t+1} = n_t$ ,

then  $a_{t+1} - b_{t+1} = n_{t+1} - n_t \geq 0$  by definition, and in this case

$n_t \geq n_{t+1} - N_t$ , so that  $a_{t+1} - b_{t+1} = n_{t+1} - n_t \leq N_t$ . If

$b_{t+1} = n_{t+1} - N_t$ , then  $a_{t+1} - b_{t+1} = n_{t+1} - (n_{t+1} - N_t) = N_t \geq 0$ .

Hence  $0 \leq a_\tau - b_\tau \leq N_t \quad (\tau=t+2, \dots, T+1)$ , so that Lemma 1 implies

$0 \leq \max_\tau a_\tau - \max_\tau b_\tau \leq N_t$ . Therefore,

$$0 \leq (m - \max_\tau b_\tau) - (m - \max_\tau a_\tau) = \mu(x_{1t}) - \mu(x_{1,t+1}) \leq N_t.$$

Propositions 1 and 2 imply that  $\lambda(x_{1,t+1})$  can be "reached" from  $\lambda(x_{1t})$  with a feasible decision, and that  $\mu(x_{1,t+1})$  can be "reached" from  $\mu(x_{1t})$  with a feasible decision, respectively. [See (A-3).]

These propositions together with the conclusions drawn from (A-15) - (A-18) imply that the  $\lambda(x_{1t})$  and the  $\mu(x_{1t})$  are feasible streams, and this together with (A-11) and (A-12) in turn imply that  $\lambda(x_{1t})$  and  $\mu(x_{1t})$  are the GLB and the LUB of  $x_{1t}$ , respectively.

Fix a value of  $x_{1t}$ , say  $\hat{x}_{1t}$ , with  $\lambda(x_{1t}) \leq \hat{x}_{1t} \leq \mu(x_{1t})$ . We now develop the GLB of  $x_{2t}$ , given  $\hat{x}_{1t}$ . For  $t < \tau \leq T+1$ , we have

$$x_{1\tau} \leq \mu(x_{1\tau}) \text{ and } x_{1\tau} \leq \hat{x}_{1t}, \text{ and so } x_{1\tau} \leq \min[\hat{x}_{1t}, \mu(x_{1\tau})].$$

Hence,

$$\min[\hat{x}_{1t}, \mu(x_{1\tau})] + x_{2t} + \sum_{j=t}^{\tau-1} M_j \geq x_{1\tau} + x_{2\tau} \geq D_{\tau-1},$$

so

$$x_{2t} \geq \max_{t < \tau \leq T+1} \{D_{\tau-1} - \sum_{j=t}^{\tau-1} M_j - \min[\hat{x}_{1t}, \mu(x_{1\tau})]\}. \quad (\text{A-19})$$

For  $1 \leq \tau \leq t$ ,  $x_{1\tau} \leq \mu(x_{1\tau})$  and  $x_{1\tau} = \hat{x}_{1t} + \sum_{j=\tau}^{t-1} d_{1j} \leq \hat{x}_{1t} + \sum_{j=\tau}^{t-1} N_j$ . Thus  $x_{1\tau} \leq \min[\mu(x_{1\tau}), \hat{x}_{1t} + \sum_{j=\tau}^{t-1} N_j] \triangleq x_{1\tau}^*$ . [The notation " $\triangleq$ " means "defined as."] Essentially  $x_{1\tau}^*$  is the largest value of  $x_{1\tau}$  such that  $\hat{x}_{1t}$  can be "reached" from it by feasible decisions.

Now, for  $\tau \leq \sigma \leq t$

$$x_{1\sigma}^* + x_{2\tau} + \sum_{j=\tau}^{\sigma-1} M_j \geq x_{1\sigma}^* + x_{2\sigma} \geq D_{\sigma-1}.$$

Hence  $x_{2\tau} \geq D_{\sigma-1} - x_{1\sigma}^* - \sum_{j=\tau}^{\sigma-1} M_j$ . For  $1 \leq \sigma \leq \tau$ ,

$$x_{1\sigma}^* + x_{2\tau} \geq x_{1\sigma}^* + x_{2\sigma} \geq D_{\sigma-1},$$

implying  $x_{2\tau} \geq D_{\sigma-1} - x_{1\sigma}^*$ . Again, using our convention regarding sums, we have

$$x_{2\tau} \geq \max_{1 \leq \sigma \leq t} [D_{\sigma-1} - x_{1\sigma}^* - \sum_{j=\tau}^{\sigma-1} M_j] \triangleq x_{2\tau}^* \quad (1 \leq \tau \leq t), \quad (\text{A-20})$$

and in particular

$$x_{2t} \geq \max_{1 \leq \tau \leq t} [D_{\sigma-1} - x_{1\sigma}^*] = \max_{1 \leq \tau \leq t} \{D_{\tau-1} - \min[\mu(x_{1\tau}), \hat{x}_{1t} + \sum_{j=\tau}^{t-1} N_j]\}. \quad (\text{A-21})$$

Let

$$\lambda(x_{2t}; \hat{x}_{1t}) = \max_{1 \leq \tau \leq T+1} \{D_{\tau-1} - \sum_{j=t}^{\tau-1} M_j - \min[\mu(x_{1\tau}), \hat{x}_{1t} + \sum_{j=\tau}^{t-1} N_j]\}. \quad (\text{A-22})$$

For  $1 \leq \tau \leq t$  (A-22) reduces to (A-21), and for  $t < \tau \leq T+1$  (A-22) reduces to (A-19), so that  $\lambda(x_{2t}; \hat{x}_{1t})$  is a lower bound on  $x_{2t}$ , given  $\hat{x}_{1t}$ . We show that  $\lambda(x_{2t}; \hat{x}_{1t})$  is the GLB of  $x_{2t}$ , given  $\hat{x}_{1t}$ , by first showing the existence of a feasible stream to  $\lambda(x_{2t}; \hat{x}_{1t})$  and then showing that this state can be completed into the future with a stream feasible in years  $\tau$  for  $t < \tau \leq T+1$ . It is easily shown that the feasibility condition  $\lambda(x_{2t}; \lambda(x_{1t})) \leq \mu(x_{2t})$  follows from the feasibility condition  $\lambda(x_{1t}) \leq \mu(x_{1t})$ .

First, note that  $(x_{1t}^*, x_{2t}^*) = (\hat{x}_{1t}, \lambda(x_{2t}; \hat{x}_{1t}))$ . We show

that the sequence  $\{(x_{1\tau}^*, x_{2\tau}^*)\}$  ( $\tau = 1, \dots, t$ ) is the desired stream.

That  $x_{1\tau}^* \leq \mu(x_{1\tau})$  follows from the definition of  $x_{1\tau}^*$ . Since

$\mu(x_{1\tau}) \geq \lambda(x_{1\tau})$  and

$$\hat{x}_{1t} + \sum_{j=\tau}^{t-1} N_j \geq \lambda(x_{1t}) + \sum_{j=\tau}^{t-1} [\lambda(x_{1j}) - \lambda(x_{1,j+1})] = \lambda(x_{1\tau}),$$

we have  $x_{1\tau}^* \geq \lambda(x_{1\tau})$ . (The inequality in the above expression

follows from  $\hat{x}_{1t} \geq \lambda(x_{1t})$  and Proposition 1.) Therefore,

$$\lambda(x_{1\tau}) \leq x_{1\tau}^* \leq \mu(x_{1\tau}).$$

Next we observe that  $0 \leq \mu(x_{1\tau}) - \mu(x_{1,\tau+1}) \leq N_\tau$ , by Proposition 2

and that  $\hat{x}_{1t} + \sum_{j=\tau}^{t-1} N_j - (\hat{x}_{1t} + \sum_{j=\tau+1}^{t-1} N_j) = N_\tau$ . It

follows for all combinations of cases for  $x_{1\tau}^*$  and  $x_{1,\tau+1}^*$ , that

$0 \leq x_{1\tau}^* - x_{1,\tau+1}^* \leq N_\tau$ . We have already seen that  $x_{2\tau}^* \geq D_{\tau-1} - x_{1\tau}^*$ ,

so that  $x_{1\tau}^* + x_{2\tau}^* \geq D_{\tau-1}$ . Thus far we have shown that the sequence

$\{x_{1\tau}^*\}$  ( $\tau=1, \dots, t$ ) is feasible. To complete the proof for

$x_{2\tau}^*$ , it remains to show that  $0 \leq x_{2,\tau+1}^* - x_{2\tau}^* \leq M_\tau$ . This result

follows from Lemma 1 with  $a_\sigma = D_{\sigma-1} - x_{1\sigma}^* - \sum_{j=\tau+1}^{\sigma-1} M_j$ ,

$b_\sigma = D_{\sigma-1} - x_{1\sigma}^* - \sum_{j=\tau}^{\sigma-1} M_j$ , since  $a_\sigma - b_\sigma = M_\tau$  for  $\tau+1 \leq \sigma \leq t$  and

$a_\sigma - b_\sigma = 0$  for  $1 \leq \sigma \leq \tau$ .

To show that  $(\hat{x}_{1t}, \lambda(x_{2t}; \hat{x}_{1t}))$  can be completed into the future to a stream feasible in years  $t < \tau \leq T+1$ , we choose  $d_{2\tau} = M_\tau$  and choose  $d_{1\tau}$  so that  $x_{1\tau} = \min[\hat{x}_{1t}, \mu(x_{1\tau})]$ . Note that the sequence  $\{x_{1\tau}\}$  ( $\tau = t+1, \dots, T+1$ ) is non-increasing. That the condition  $x_{1\tau} + x_{2\tau} \geq D_{\tau-1}$  holds is a direct consequence of the way  $\lambda(x_{2t}; \hat{x}_{1t})$  was derived. Next,  $x_{1\tau} \leq \mu(x_{1\tau}) \leq m - n_\tau$ , so that the required number of retirements is met. We need only show that  $0 \leq x_{1\tau} - x_{1,\tau+1} \leq N_\tau$  ( $t < \tau \leq T$ ) to complete the proof. The left-hand inequality is clear from Proposition 2.

For the right-hand inequality, if  $x_{1\tau} = \mu(x_{1\tau})$ , then

$\mu(x_{1,\tau+1}) \leq \mu(x_{1\tau}) \leq \hat{x}_{1t}$ , so that  $x_{1\tau} - x_{1,\tau+1} \leq \mu(x_{1\tau}) - \mu(x_{1,\tau+1}) \leq N_\tau$  by Proposition 2. If  $x_{1\tau} = x_{1,\tau+1} = \hat{x}_{1t}$ , then the result is clear. If  $x_{1\tau} = \hat{x}_{1t}$  and  $x_{1,\tau+1} = \mu(x_{1,\tau+1})$ , then  $x_{1\tau} - x_{1,\tau+1} = \hat{x}_{1t} - \mu(x_{1,\tau+1}) \leq \mu(x_{1\tau}) - \mu(x_{1,\tau+1}) \leq N_\tau$ , again by Proposition 2.

We now assume given a state  $\hat{x}_{1t}$ ,  $\lambda(x_{1t}) \leq \hat{x}_{1t} \leq \mu(x_{1t})$ , and a state  $\hat{x}_{2t}$ ,  $\lambda(x_{2t}; \hat{x}_{1t}) \leq \hat{x}_{2t} \leq \mu(x_{2t})$ , and we derive bounds on  $x_{3t}$  ( $2 \leq t \leq T$ ). [Recall that  $x_{31} = 0$  by definition.] For the given states  $\hat{x}_{1t}$ ,  $\hat{x}_{2t}$  these bounds  $\lambda(x_{3t}; \hat{x}_{1t}, \hat{x}_{2t})$  and  $\mu(x_{3t}; \hat{x}_{1t}, \hat{x}_{2t})$  correspond to a "purchase late" scenario and a "purchase early" scenario, respectively, i.e. the smallest value of  $x_{3t}$  is realized when the  $\hat{x}_{2t}$  engines are purchased as close to  $t$  as possible,

while the largest value of  $\hat{x}_{3t}$  is realized when the  $\hat{x}_{2t}$  engines are purchased as distant from  $t$  as possible. These intuitive concepts are formulated mathematically in the following paragraphs.

For the "purchase late" scenario, we observe that

$\hat{x}_{2t} - \sum_{j=\tau}^{t-1} M_j$  is the smallest value of  $x_{2\tau}$  which can "reach"

$\hat{x}_{2t}$ . Hence  $x_{2\tau} \geq \hat{x}_{1t} - \sum_{j=\tau}^{t-1} M_j$ . We also have  $x_{2\tau} \geq x_{2\tau}^*$ , as

derived above. Combining these we have

$$x_{2\tau} \geq \max[x_{2\tau}^*, \hat{x}_{1t} - \sum_{j=\tau}^{t-1} M_j] \triangleq \bar{x}_{2\tau} \quad (2 \leq \tau \leq t).$$

To show that the  $\bar{x}_{2\tau}$  correspond to the GLB of  $x_{3t}$ , given  $\hat{x}_{1t}$  and  $\hat{x}_{2t}$ , it suffices to show that the sequence  $\{(x_{1\tau}^*, \bar{x}_{2\tau})\}$  ( $\tau=1, \dots, t$ ) is feasible. We have already shown that  $x_{1\tau}^*$  is in the appropriate range and that  $0 \leq x_{1t}^* - x_{1,\tau+1}^* \leq N_\tau$ . That demand is met follows from  $x_{1\tau}^* + \bar{x}_{2\tau} \geq x_{1\tau}^* + x_{2\tau}^* \geq D_{\tau-1}$ . Finally,  $0 \leq \bar{x}_{2,\tau+1} - \bar{x}_{2\tau} \leq M_\tau$  follows from  $0 \leq x_{2,\tau+1}^* - x_{2\tau}^* \leq M_\tau$  and  $\hat{x}_{2t} - \sum_{j=\tau+1}^{t-1} M_j - (\hat{x}_{2t} - \sum_{j=\tau}^{t-1} M_j) = M_\tau$ , for all combinations of cases for  $\bar{x}_{2\tau}$  and  $\bar{x}_{2,\tau+1}$ . The number of purchases made in year  $\tau$  in the "purchase late" scenario is

$\bar{x}_{2,\tau+1} - \bar{x}_{2\tau}$ , so that

$$\lambda(x_{3t}; \hat{x}_{1t}, \hat{x}_{2t}) = \sum_{\tau=1}^{t-1} u_{t-\tau} (\bar{x}_{2,\tau+1} - \bar{x}_{2\tau}) \quad (t=2, \dots, T). \quad (A-23)$$

The "purchase early" scenario is somewhat simpler. We have

$\hat{x}_{2t} \leq \sum_{j=1}^{t-1} M_j$ , so there exists a largest  $\tau (2 \leq \tau \leq t)$ , say  $\tau = \sigma$ ,

for which  $\hat{x}_{2t} \geq \sum_{j=1}^{\sigma-1} M_j$ . Let  $\hat{x}_{2\tau} = \sum_{j=1}^{\tau-1} M_j$  for  $1 \leq \tau < \sigma$  and  $\hat{x}_{2\tau} = \hat{x}_{2t}$

for  $\sigma \leq \tau \leq t$ . The sequence  $\{\hat{x}_{2\tau}\} \quad (\tau=1, \dots, t-1)$  is clearly feasible.

Hence

$$\mu(x_{3t}; \hat{x}_{1t}, \hat{x}_{2t}) = \sum_{\tau=1}^{t-1} u_{t-\tau} (\hat{x}_{2,\tau+1} - \hat{x}_{2\tau}) \quad (t=2, \dots, \tau). \quad (A-24)$$

Note that  $\hat{x}_{1t}$  does not appear explicitly in this derivation.

It was stated in Section 3 that the linear form of the maintenance cost function yields a desirable property of the range of  $x_{3t}$ , viz.,

that its values are precisely multiples of the slope  $U_1$  of the linear function. With  $u_a = U_0 + U_1 a$ ,  $y_\tau = \bar{x}_{2,t+1} - \bar{x}_{2\tau}$  is the number of purchases in year  $\tau$  corresponding to the "purchase late" scenario.

Let  $z_\tau$  be any feasible number of purchases in year  $\tau$ , given  $\hat{x}_{1t}$

and  $\hat{x}_{2t}$ . Then

$$x_{3t} - \lambda(x_{3t}; \hat{x}_{1t}, \hat{x}_{2t}) = \sum_{\tau=1}^{t-1} u_{t-\tau} z_\tau - \sum_{\tau=1}^{t-1} u_{t-\tau} y_\tau$$

$$= \sum_{\tau=1}^{t-1} [U_0 + U_1 (t-\tau)] (z_\tau - y_\tau) = U_1 \left[ \sum_{\tau=1}^{t-1} \tau (z_\tau - y_\tau) \right],$$

where the last equality follows from the fact that

$$\sum_{\tau=1}^{t-1} y_\tau = \sum_{\tau=1}^{t-1} z_\tau = \hat{x}_{2t}.$$

Note that the number of values for  $x_{3t}$  is  $\sum_{\tau=1}^{t-1} \tau (z_\tau - y_\tau) + 1$ .

We turn now to establishing bounds on the decision variables.

Assume fixed values of  $x_{1t}$  and  $x_{2t}$  in their appropriate ranges, say

$\lambda(x_{1t}) \leq \hat{x}_{1t} \leq \mu(x_{1t})$  and  $\lambda(x_{2t}; \hat{x}_{1t}) \leq \hat{x}_{2t} \leq \mu(x_{2t})$ ; the state variable

$x_{3t}$  does not play a role. We know that  $d_{1t} \geq 0$  from (A-3), and that

$x_{1t} - d_{1t} \leq \mu(x_{1,t+1})$ . Thus

$$\lambda(d_{1t}; \hat{x}_{1t}) = \max [0, \hat{x}_{1t} - \mu(x_{1,t+1})] \quad (t=1, \dots, T). \quad (\text{A-25})$$

(Note that  $\lambda(d_{1t}; \hat{x}_{1t})$  is not a function of  $\hat{x}_{2t}$ .)

Relations (A-3) also state that  $d_{1t} \leq N_t$ , and we have

$\hat{x}_{1t} - d_{1t} \geq \lambda(x_{1,t+1})$ . In addition to these constraints,  $d_{1t}$  must be

chosen so that the resulting  $x_{1,t+1}$  yields a lower bound on  $x_{2,t+1}$  that

can be "reached" from  $\hat{x}_{2t}$ , i.e.  $\hat{x}_{2t} + M_t \geq \lambda(x_{2,t+1}; \hat{x}_{1t} - d_{1t})$ .

Using the definition of  $\lambda(x_{2,t+1}; \hat{x}_{1t} - d_{1t})$ , we have

$$\begin{aligned}
\hat{x}_{2t} + M_t &\geq \max_{1 \leq \tau \leq t+1} \{ D_{\tau-1} - \sum_{j=t+1}^{\tau-1} M_j - \min [u(x_{1\tau}), \hat{x}_{1t} - d_{1t} + \sum_{j=\tau}^t N_j] \} \\
&= \max \{ \max_{1 \leq \tau \leq T+1} [D_{\tau-1} - \sum_{j=t+1}^{\tau-1} M_j - u(x_{1\tau})], \\
&\quad \max_{1 \leq \tau \leq T+1} [D_{\tau-1} - \sum_{j=t+1}^{\tau-1} M_j - \hat{x}_{1t} + d_{1t} - \sum_{j=\tau}^t N_j] \}.
\end{aligned} \tag{A-26}$$

The part of (A-26) involving  $d_{1t}$  becomes

$$d_{1t} \leq \hat{x}_{1t} + \hat{x}_{2t} + M_t - \max_{1 \leq \tau \leq T+1} [D_{\tau-1} - \sum_{j=t+1}^{\tau-1} M_j - \sum_{j=\tau}^t N_j].$$

Therefore, we take

$$\begin{aligned}
u(d_{1t}; \hat{x}_{1t}, \hat{x}_{2t}) &= \min \{N_t, \hat{x}_{1t} - \lambda(x_{1,t+1}), \\
&\quad \hat{x}_{1t} + \hat{x}_{2t} + M_t - \max_{1 \leq \tau \leq T+1} [D_{\tau-1} - \sum_{j=t+1}^{\tau-1} M_j - \sum_{j=\tau}^t N_j]\}.
\end{aligned} \tag{A-27}$$

That  $\lambda(d_{1t}; \hat{x}_{1t}, \hat{x}_{2t}) \leq u(d_{1t}; \hat{x}_{1t}, \hat{x}_{2t})$  holds may be shown straightforwardly

by taking  $\hat{x}_{2t} = \lambda(x_{2t}; \hat{x}_{1t})$  in the  $u$  term and applying the definitions in (A-25) and (A-27).

Since we already have  $u(d_{2t}) = M_t$  from (A-4), it remains only to find

$\lambda(d_{2t}; \hat{x}_{1t}, \hat{x}_{2t}, \hat{d}_{1t})$ , where the three given variables fall in their respective ranges. Relations (A-4) state that  $d_{2t} \geq 0$ . In addition,

we require  $\hat{x}_{2t} + d_{2t} \geq \lambda(x_{2,t+1}; \hat{x}_{1t} - \hat{d}_{1t})$ , so that

$$\lambda(d_{2t}; \hat{x}_{1t}, \hat{x}_{2t}, \hat{d}_{1t}) = \max [0, \lambda(x_{2,t+1}; \hat{x}_{1t} - \hat{d}_{1t}) - \hat{x}_{2t}] \quad (t=1, \dots, T). \tag{A-28}$$

That  $\lambda(d_{2t}; \hat{x}_{1t}, \hat{x}_{2t}, \hat{d}_{1t}) \leq \mu(d_{2t}) = M_t$  holds also is straightforward to verify.

Observe that the ranges of  $d_{1t}$  and  $d_{2t}$ , developed above, do not depend on  $x_{3t}$ . In fact, we show below that the optimal decisions at any stage are independent of  $x_{3t}$ , because given  $\hat{x}_{1t}$  and  $\hat{x}_{2t}$ , the value of the objective  $f_t(x_t)$  at each stage is a linear function of  $x_{3t}$ , with the specific form

$$f_t(x_t) = g_t(x_{1t}, x_{2t}) + \left( \sum_{j=0}^{T-t} \delta^j \right) x_{3t}$$

where  $\delta = 1/(1+r)$ . For  $t=T$ , equations (3.3) and (3.4) imply

$$\begin{aligned} f_T(x_T) &= \min_{d_T} I_T(x_T, d_T) \\ &= g_T(x_{1T}, x_{2T}) + x_{3T}, \end{aligned}$$

with  $g_T$  taken as that part of (3.3) not involving  $x_{3T}$ . Now assuming

that  $f_t(x_t) = h_t(x_{1t}, x_{2t}) + \left( \sum_{j=0}^{T-t} \delta^j \right) x_{3t}$ , we show that

$f_{t-1}(x_{t-1}) = h_{t-1}(x_{1,t-1}, x_{2,t-1}) + \left( \sum_{j=0}^{T-t+1} \delta^j \right) x_{3,t-1}$ , (i.e., "backwards induction" on  $t$ ). We have

$$\begin{aligned} f_{t-1}(x_{t-1}) &= \min_{d_{t-1}} [I_{t-1}(x_{t-1}, d_{t-1}) + \delta f_t(x_t)] \\ &= \min_{d_{t-1}} [I_{t-1} + \delta h_t + \delta \left( \sum_{j=0}^{T-t} \delta^j \right) (x_{3,t-1} + u_1 d_{2,t-1} + U_1 x_{2,t-1})] \end{aligned}$$

$$= \min_{d_{t-1}} [g_{t-1} + \delta h_t + (\sum_{j=1}^{T-t+1} \delta^j) (u_1 d_{2,t-1} + u_1 x_{2,t-1}) + (\sum_{j=1}^{T-t+1} \delta^j) x_{3,t-1} + x_{3,t-1}],$$

where  $g_{t-1}$  is that part of  $I_{t-1}$  not involving  $x_{3,t-1}$  (cf. equation ( )).

$$f_{t-1}(x_{t-1}) = \min_{d_{t-1}} [h'_{t-1}(x_{1,t-1}, x_{2,t-1}) + (\sum_{j=0}^{T-t+1} \delta^j) x_{3,t-1}]$$

$$= h_{t-1}(x_{1,t-1}, x_{2,t-1}) + (\sum_{j=0}^{T-t+1} \delta^j) x_{3,t-1}$$

$$\text{where } h_{t-1} = g_{t-1} + \delta h_t + (\sum_{j=1}^{T-t+1} \delta^j) (u_1 d_{2,t-1} + u_1 x_{2,t-1}).$$

The fact just proven makes it unnecessary to cycle through all of the values of  $d_{1t}$  and  $d_{2t}$  for each  $x_{3t}$ . We need only determine the optimal decisions for one value of  $x_{3t}$ , say  $\lambda(x_{3t}; \hat{x}_{1t}, \hat{x}_{2t})$ ; these decisions are optimal for other values of  $x_{3t}$ , given  $\hat{x}_{1t}$  and  $\hat{x}_{2t}$ , and the corresponding values of  $f_t(x_t)$  may be calculated simply by adding the appropriate multiple of  $(\sum_{j=0}^{T-t} \delta^j)$  to the optimal value of the objective function for  $\lambda(x_{3t}; \hat{x}_{1t}; \hat{x}_{2t})$ .

Table A-1 gives a summary of all formulas needed to calculate the ranges of the variables used in the dynamic programming model.

Table A-1 - FORMULAS FOR RANGES OF THE DYNAMIC PROGRAMMING MODEL VARIABLES

$$\lambda(x_{1t}) = \max \{0, \max_{1 \leq \tau \leq T+1} [D_{\tau-1} - \sum_{j=1}^{\tau-1} M_j - \sum_{j=\tau}^{t-1} N_j]\}$$

$$\mu(x_{1t}) = m - \max_{t \leq \tau \leq T+1} [n_\tau - \sum_{j=t}^{\tau-1} N_j]$$

$$\lambda(x_{2t}; \hat{x}_{1t}) = \max_{1 \leq \tau \leq T+1} \{D_{\tau-1} - \sum_{j=\tau}^{\tau-1} M_j - \min [\mu(x_{1\tau}), \hat{x}_{1t} + \sum_{j=\tau}^{t-1} N_j]\}$$

$$\mu(x_{2t}) = \sum_{j=1}^{t-1} M_j$$

$$\lambda(x_{3t}; \hat{x}_{1t}, \hat{x}_{2t}) = \sum_{\tau=1}^{t-1} U_{t-\tau} (\bar{x}_{2,\tau+1} - \bar{x}_{2\tau})$$

$$\bar{x}_{2\tau} = \max [x_{2\tau}^*, \hat{x}_{1t} - \sum_{j=\tau}^{t-1} M_j]$$

$$x_{2\tau}^* = \max_{1 \leq \sigma \leq t} [D_{\sigma-1} - x_{1\sigma}^* - \sum_{j=\tau}^{\sigma-1} M_j]$$

$$x_{1\sigma}^* = \min [\mu(x_{1\sigma}), \hat{x}_{1t} + \sum_{j=\sigma}^{t-1} N_j]$$

$$\mu(x_{3t}; \hat{x}_{1t}, \hat{x}_{2t}) = \sum_{\tau=1}^{t-1} U_{t-\tau} (\hat{x}_{2,\tau+1} - \hat{x}_{2\tau}).$$

$$\hat{x}_{2\tau} = \sum_{j=1}^{\tau-1} M_j \text{ for } 1 \leq \tau < \sigma$$

$$\hat{x}_{2\tau} = \hat{x}_{2t} \text{ for } \sigma \leq \tau \leq t.$$

$\sigma$  is the largest value of  $k$  such that  $\hat{x}_{2t} > \sum_{j=1}^{k-1} M_j$ .

Table A-1 continued

$$\lambda(d_{1t}; \hat{x}_{1t}) = \max [0, \hat{x}_{1t} - \mu(x_{1,t+1})]$$

$$\mu(d_{1t}; \hat{x}_{1t}, \hat{x}_{2t}) = \min \{N_t, \hat{x}_{1t} - \lambda(x_{1,t+1}), x_{1t} + x_{2t} + M_t$$

$$- \max_{1 \leq \tau \leq T+1} [D_{\tau-1} - \sum_{j=t+1}^{\tau-1} M_j - \sum_{j=\tau}^t N_j]\}$$

$$\lambda(d_{2t}; \hat{x}_{1t}, \hat{x}_{2t}, \hat{d}_{1t}) = \max [0, \lambda(x_{2,t+1}; \hat{x}_{1t} - \hat{d}_{1t}) - \hat{x}_{2t}].$$

$$\mu(d_{2t}) = M_t.$$

APPENDIX B  
LISTING OF THE COMPUTER CODE FOR THE DYNAMIC  
PROGRAMMING MODEL



C REPLIC IS A DYNAMIC PROGRAMMING CODE DESIGNED FOR AN EQUIPMENT  
C REPLACEMENT PROBLEM

1\*  
2\*  
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37\*  
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40\*  
41\*  
42\*  
43\*

IMPLICIT INTEGER (A-H,O-Z)  
REAL RATE,DELTA,DELTB,DELM

NYRS IS THE MAXIMUM VALUE OF TT, I.E. THE MAXIMUM NUMBER OF YEARS  
IN THE PLANNING HORIZON OR THE MAXIMUM NUMBER OF STAGES.  
NPCS IS THE MAXIMUM VALUE OF MM, I.E. THE MAXIMUM NUMBER OF  
RESOURCES IN THE INITIAL FLEET.

MAXAGE IS THE MAXIMUM VALUE OF R.  
NPOS IS THE MAXIMUM NUMBER OF VALUES FOR X1T IN ANY STAGE T.  
VPOS IS THE MAXIMUM NUMBER OF VALUES FOR X2T IN ANY STAGE T, I.E.  
THE NUMBER OF VALUES OF X2T ASSOCIATED WITH A SINGLE VALUE OF X1T  
SUMMED OVER ALL VALUES OF X1T FOR STAGE T.  
STATE IS THE MAXIMUM NUMBER OF STATES PER STAGE.  
NOX1 IS THE TOTAL NUMBER OF VALUES OF X1T IN ALL YEARS T, I.E. THE  
SUM OF THE NUMBER OF VALUES OF X1T IN YEAR 1, THE NUMBER OF VALUES  
IN YEAR 2, ETC.

PARAMETER NYRS=25, NPCS=100, MAXAGE=25, STATE=10000  
PARAMETER NPOS=NPCS/4, VPOS=NPOS\*\*2, NYRS1=NYRS+1, STATE2=2\*STATE  
PARAMETER NOX1=NYRS1\*NPCS  
COMMON V(NYRS), P(NYRS), LX1(NYRS1), MX1(NYRS1), LX2X1(NOX1), RN, DELTA,  
MX2(NYRS1), FT1(STATE), IS(NPCS), D(NPCS), JNDX1(NPOS), JU, U1,  
JNDX2(MPOS), FLAG, RTP1, INDEX, V(MAXAGE, NYRS), NX1(NYRS1), TT,  
NN(NYRS), Q(MAXAGE, NYRS1), FT(STATE), INDX1(NPOS),  
INDX2(MPOS), DN(STATE2), VM, NOX1  
COMMON X1T, X2T, X3T, D1T, D2T, Y1TP1, Y2TP1, Y3TP1, T  
NOX1 = NOX1  
IOUT = 39

TT IS THE NUMBER OF YEARS IN THE PLANNING HORIZON (THE NUMBER OF  
STAGES)  
MM IS THE NUMBER OF RESOURCES INITIALLY ON HAND  
R IS THE MAXIMUM ALLOWABLE AGE OF RESOURCES (RESOURCES OF AGE R  
INITIALLY MUST BE RETIRED IN YEAR 1)

READ (5,800) TT, MM, R  
500 FORMAT (315)  
JO AND U1 ARE COEFFICIENTS OF THE LINEAR MAINTENANCE FUNCTION.  
JO120 ARE COSTS ON A RESOURCE OF AGE A IS CALCULATED AS  
JO120

```

001<0 *4* J1 + J1*A. MAINTENANCE COSTS ARE IN PENNIES.
00120 *2* 245E IS THE YEAR AROUND WHICH PURCHASE PRICES ARE BASED.
00120 *4* 0.1 AND PI ARE COEFFICIENTS OF THE PURCHASE PRICE FUNCTION.
00120 *7* DEPRECIATION IS CALCULATED AS A GEOMETRIC DECREASE IN PURCHASE
00120 *4* PRICE OVER R YEARS. THE RATE OF DEPRECIATION IS (1 - RATE).
00120 *9* PURCHASE PRICES ARE IN PENNIES.

00121 51* READ (5,805) J0, J1, BASE, P1
00120 00130 54* OUT FORMAT (5110)
00130 55* C
00130 54* C
00130 55* C
00131 50* C
00137 57* C
00137 58* C
00137 59* C
00137 60* C
00140 61* C
00140 62* C
00140 63* C
00140 64* C
00146 65* C
00146 66* C
00146 67* C
00146 68* C
00154 69* C
00162 70* C
00163 71* C
00164 72* C
00164 73* C
00164 74* C
00164 75* C
00164 76* C
00165 77* C
00170 78* C
00171 79* C
00174 80* C
00175 81* C
00177 82* C
00202 83* C
00213 84* C
00214 85* C
00214 86* C
00214 87* C
00214 88* C
00215 89* C
00220 90* C
00221 91* C
00223 92* C
00226 93* C
00227 94* C
00230 95* C
00232 97* C
00234 98* C
00234 99* C
00234 100* C
00234 101* C

C V(T) IS THE MAXIMUM NUMBER OF PURCHASES ALLOWED IN YEAR T
C UNIT IS THE MAXIMUM NUMBER OF RETIREMENTS ALLOWED IN YEAR T
C READ (5,810) (V(T),T=1,TT)
C BIU FORMAT (1015)
C
C D(T) IS THE MINIMUM NUMBER OF RESOURCES REQUIRED IN YEAR T
C READ (5,810) (NN(T),T=1,TT)
C
C Q(T) IS THE NUMBER OF RESOURCES OF AGE I IN THE INITIAL FLEET
C READ (5,810) (Q(I),I=1,R)
C
C V(A,T) IS THE SALVAGE VALUE IN YEAR T OF A RESOURCE WHICH WAS
C INITIALLY OF AGE A
C
C DO 2 A=1,R
C   C=P0+T1*(BASE-A+1)
C   DO 2 T=1,TT
C     V(A,T) = 0
C     IF (A+T-1 .LE. R) V(A,T) = FLUNT(C)*RATE**((A+T-1) + .5)
C   2 CONTINUE
C   WRITE (6,989) ((V(G,A,T),T=1,TT),A=1,R)
C   999 FORMAT (5110)
C   J=0
C
C   IS(J) IS THE AGE OF THE J-TH RESOURCE IN THE INITIAL FLEET.
C   RESOURCE 1 IS YOUNGEST.
C
C   DO 5 I=1,R
C     K=Q(I)
C     IF ((K .EQ. 0) .OR. I .GT. 5) GO TO 5
C     DO 4 II=1,K
C       JE+1
C       IS(J)=I
C       4 CONTINUE
C     5 CONTINUE
C     TTPI = TT+1
C
C   V(T) IS THE NUMBER OF RESOURCES WHICH WERE RETIRED PRIOR TO
C   YEAR T

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00234 102* C
00235 103* C DO 30 T=1,TP1
00240 104* IF (T .LT. TP1) P(T) = 20+P1*(RA5F+1)
00242 105* IF (T .GT. 1) GO TO 10
00244 106* N(1) = 0
00245 107* GO TO 50
00246 108* N(T) = N(1-1)+Q(R-T+2)
00247 109* 30 CONTINUE
00247 110* C COMPUTE LX1(T) AND NX1(T), THE LOWER AND UPPER LIMITS FOR X1T.
00247 111* C X1T IS THE NUMBER OF RESOURCES REMAINING FROM THE INITIAL FLEET
00247 112* C IN YEAR T-1.
00247 113* C
00251 115* 30 70 T=1,TP1
00254 116* DO 60 TAJ=1,TP1
00257 117* IF (TAJ .GT. 1) GO TO 35
00261 118* SUM = MM
00252 119* 60 T=0 45
00263 120* 35 TAJ=1 = TAJ-1
00264 121* SUM = D(TAJ+1)
00255 122* DO 40 J=1,TAJ+1
00270 123* SUM = SUM-N(J)
00271 124* 40 CONTINUE
00273 125* 45 IF (TAJ .GE. T) GO TO 55
00275 126* T41 = T-1
00276 127* DO 50 J=TAU,T41
00301 128* SUM = SUM-N(J)
00302 129* 50 CONTINUE
00304 130* 55 IF (SUM .GT. LX1(T)) LX1(T) = SUM
00306 131* 60 CONTINUE
00310 132* NX1(T) = MM-N(T)
00311 133* IF (T .GE. TP1) GO TO 6a
00313 134* TP1 = T+1
00314 135* DO 64 TAJ=TP1,TP1
00317 136* SUM = N(TAJ)
00318 137* TAJ=1 = TAJ-1
00321 138* DO 62 J=1,TAJ+1
00324 139* SUM = SUM-N(J)
00325 140* 62 CONTINUE
00327 141* IF (MM-SUM .LT. NX1(T)) NX1(T) = MM- SUM
00331 142* 64 CONTINUE
00333 143* 69 IF (LX1(T) .LE. NX1(T)) GO TO 70
00335 144* WRITE (6,940) T,LX1(T),NX1(T)
00342 145* 940 FORMAT ('//',ERR0R - THE PROBLEM IS INEASIBLE. FOR YEAR T = 1,
00342 146* * X1(T) = 0,13, IS GREATER THAN NX1(T) = 0,T3)
00343 147* STOP
00344 148* 70 CONTINUE
00346 149* IF (LX1(1) .EQ. MM .AND. NX1(1) .EQ. MM) GO TO 71
00350 150* WRITE (6,945) LX1(1),NX1(1),MM
00355 151* 945 FORMAT ('//',ERR0R - THE PROBLEM IS INEASIBLE. FOR YEAR T = 1,
00355 152* * X1(T) = 0,13, AND NX1(T) = 0,T3, BUT THE INITIAL FLEET SIZE
00355 153* * IS MM = 0,13)
00356 154* STOP
00356 155* C SUBROUTINE X2LIM CALCULATES LIMITS ON X2T.
00356 156* C X2T IS THE NUMBER OF RESOURCES PURCHASED PRIOR TO YEAR T.
00356 157* C X2(T) IS THE LOWER LIMIT OF X2T IN YEAR T.
00356 158* C X1(T) IS THE NUMBER OF VALUES X1T ASSUMES THROGS-H YEAR T.

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00026 270* 120 IF (RTBEST .LT. RT) GO TO 130
00030 277* 210 BEST = RT
00031 278* 211 BEST = J1
00032 279* 212 BEST = J2
00033 280* CONTINUE
00033 281* C FT(ICOUNT) IS THE MINIMUM COST FROM STAGE T THROUGH TT, GIVEN THE
00033 282* C STATE IN YEAR T IS THE ICOUNT-TH STATE OF YEAR T.
00033 283* C D(YIC2-I) AND D(YIC2) ARE THE OPTIMAL DECISIONS IN STAGE T, GIVEN
00033 284* C THE ICOUNT-TH STATE IN STAGE T.
00033 285* C
00033 286* C FT(ICOUNT) = RTBEST
00033 287* 132 IC2 = ICOUNT*2
00036 288* 132 IC2 = ICOUNT*2
00040 289* 132 IC2 = ICOUNT*2
00041 290* 132 IC2 = ICOUNT*2
00042 291* IF ((KING * ST, 0) .GT. FT(ICOUNT)) = FLOAT(RTBEST)+DELTAM*FLOAT(KING)*
00042 292* *FLOAT(J1)+5
00044 293* *WRITE (6*993) ICOUNT,X1T,X2T,X3T,DN(IC2-1),DN(IC2),FT(ICOUNT)
00055 294* 993 FORMAT (2I5,1I5,2I5,1I5)
00056 295* 140 CONTINUE
00062 296* SUM = 0
00063 297* NO = Y1-L1+1
00064 298* DO 150 I=L1,NO
00067 299* SUM = SUM + INDX1(I)
00067 300* JNDX1(I) = INDX1(I)
00070 301* 150 CONTINUE
00071 302* *WRITE (6,900) T,NO,ICOUNT
00073 303* 900 FORMAT (3I5)
00070 304* *WRITE (6,905) (INDX1(I),I=1,NO),SUM
00071 305* 905 FORMAT (40I3)
00071 306* *WRITE (6,905) (INDX2(I),I=1,NO)
00071 307* *WRITE (6,905) (DN(I),I=1,IC2)
00072 308* 0IF (T .EQ. 1) GO TO 155
00072 309* *WRITE (IOUT) T,NO,ICOUNT
00073 310* *WRITE (IOUT) (INDX1(I),I=1,NO),SUM
00074 311* *WRITE (IOUT) (INDX2(I),I=1,NO)
00075 312* *WRITE (IOUT) (DN(I),I=1,IC2)
00075 313* C JNDX1(J) IS THE NUMBER OF VALUES OF X2T WHICH ARE COMPATIBLE WITH
00075 314* C THE J-TH VALUE OF X1T IN STAGE T+1.
00075 315* C JNDX2(K) IS THE NUMBER OF VALUES OF X3T WHICH ARE COMPATIBLE WITH
00075 316* C THE K-TH VALUE OF X2T.
00075 317* C
00075 318* 155 DO 160 I=1,5JY
000762 320* 160 JNDX2(I) = INDX2(I)
000763 321* 160 CONTINUE
000765 322* 160 I=1,ICOUNT
000770 323* 160 FTPI(I) = FT(I)
000771 324* 170 CONTINUE
000773 325* 180 CONTINUE
000775 326* ENDFILE IOUT
000776 327* DO 170 I=1,4
01001 328* BACKSPACE IOUT
01002 329* 180 CONTINUE
01002 330* C Y1000 IS THE INITIAL STATE IN YEAR 1.
01002 331* C
01002 332* C
01004 333* C

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275* 120 IF (RTBEST .LT. RT) GO TO 130
276* 120 RTBEST = RT
277* 120 D1BEST = D1T
278* 120 D2BEST = D2T
279* 130 CONTINUE
280* C
281* C   IF(ICONUT) IS THE MINIMUM COST FROM STAGE T THROUGH TT, GIVEN THE
282* C   STATE IN YEAR T IS THE ICONUT-TH STATE OF YEAR T.
283* C   D1(IC2-1) AND D2(IC2) ARE THE OPTIMAL DECISIONS IN STAGE T, GIVEN
284* C   THE ICONUT-TH STATE IN STAGE T.
285* C
286* 130 RTBEST = RTBEST
287* 130 IC2 = ICOJUT*2
288* 130 D1(IC2-1) = D1BEST
289* 130 D2(IC2) = D2BEST
290* 130 IF (KINC .GT. N) FT(ICONUT) = FLOAT(RTBEST)+DELTAN*FLOAT(KINC)*
291* 130 *FLOAT((J+5)
292* 130 *WRITE (6,993) ICONUT,X1T,X2T,X3T,DN(IC2-1),DN(IC2),FT(JCOUNT)
293* 993 FORMAT (I5,I15,I15,215,I15)
294* 993 FORMAT (I5,I15,I15,215,I15)
295* 140 CONTINUE
296* 140 SUM = 0
297* 140 NO = M1-L1+1
298* 140 DO 150 I=1,NO
299* 140 SUM = SUM + INDX1(I)
300* 140 JNDX1(I) = INDX1(I)
301* 150 CONTINUE
302* 150 ARITE (6,900) T,NO,ICONUT
303* 150 FORMAT (3I5)
304* 150 WRITE (6,905) (INDX1(I),I=1,NO),SUM
305* 150 FORMAT (40I3)
306* 150 WRITE (6,905) (INDX2(I),I=1,SUM)
307* 150 WRITE (6,905) (NO(I),I=1,IC2)
308* 150 IF (T .EQ. 1) 60 TO 155
309* 150 WRITE (DOUT) T,NO,ICONUT
310* 150 WRITE (DOUT) (INDX1(I),I=1,NO),SUM
311* 150 WRITE (DOUT) (INDX2(I),I=1,SUM)
312* 150 WRITE (DOUT) (NO(I),I=1,IC2)
313* C
314* C   JNDX1(J) IS THE NUMBER OF VALUES OF X1T WHICH ARE COMPATIBLE WITH
315* C   THE J-TH VALUE OF X1T IN STAGE T+1.
316* C   JNDX2(K) IS THE NUMBER OF VALUES OF X3T WHICH ARE COMPATIBLE WITH
317* C   THE K-TH VALUE OF X2T.
318* C
319* 155 DO 160 I=1,SJY
320* 155 JNDX2(I) = INDX2(I)
321* 150 CONTINUE
322* 150 DO 170 I=1,ICONUT
323* 150 FPT(I) = FT(I)
324* 170 CONTINUE
325* 160 CONTINUE
326* 160 ENDFILE IOUT
327* 160 DO 200 I=1,4
328* 160 BACKSPACE IOUT
329* 200 CONTINUE
330* C
331* C   Y00,0,0 IS THE INITIAL STATE IN YEAR 1.
332* C
333* C

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## SUBROUTINE TRANS

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00101      L*
00101      C*
00101      C*      JSES THE STAGE TRANSFORMATION TO PICK UP TIME CORRECT VALUE
00101      C*      OF THE MINIMAL COST FROM STAGE T+1 TO TT. RTP1.
00101      D*
00103      C*
00104      C*      7*
00105      C*
00106      D*      10*
00107      D*      2*
00108      D*      3*      IMPLICIT INTEGER (A-H,O-Z)
00109      REAL DELTA
00110      PARAMETER NYRS=25, NPCS=100, MAXAGE=25, STATE=10000
00111      PARAMETER NPOS=NPC$4, VPOS=NPOS**2, NYRS1=NYRS+1, STATE2=2*STATE
00112      COMMON NOX1(NYRS1)*NPOS,
00113      COMMON (LX1(NYRS1),FTPI1(NYRS1),IS(NPCS),JNDX1(NP05),JNDX2(NP05),
00114      *      JNDX2(NP05),FLAG,RTPI1,INDEX,V(MAXAGE,NYRS),NX1(NYRS1),TT,
00115      *      NN(NYRS),Q(MAXAGE),NYRS1,FT(STATE),INDX1(NP05),
00116      *      INDX2(VPOS),DN(STATE2),WM,NOX1
00117      *      COMMON X1T,X2T,X3T,D1T,D2T,Y1TP1,Y2TP1,Y3TP1,T
00118      INDEX = 0
00119      Y1TP1 = X1T-D1T
00120      Y2TP1 = X2T+D2T
00121      Y3TP1 = X2T+D2T
00122      11 = Y1TP1-LX1(T+1)
00123      12=0
00124      IF (11.LT.1) GO TO 20
00125      I3=0
00126      DO 10 J=1,11
00127      I2=I3+1
00128      I3=J+DX1(J)+I3
00129      DO 10 K=I2,13
00130      INDEX = INDEX+JNDX2(K)
00131      10 CONTINUE
00132      20 L2 = NX1(T)+Y1TP1-LX1(T+1)+1
00133      L2 = LX2X1(L2)
00134      21 L2=Y2TP1-L2
00135      IF (12.LT.1) GO TO 40
00136      I4=13+1
00137      13=I3+12
00138      DO 30 J=I4,I5
00139      INDEX=INDEX+JNDX2(J)
00140      30 CONTINUE
00141      TP1=T+1
00142      31 I4=13+1
00143      32 I3=I3+12
00144      33 DO 30 J=I4,I5
00145      INDEX=INDEX+(Y3TP1-L3)/U1+1
00146      34 CALL X3LIN(TP1,Y1TP1,Y2TP1,L3,V3)
00147      35 INDEX = INDEX+(Y3TP1-L3)/U1+1
00148      36 RETURN
00149      END
00150      SUBROUTINE X3LIN (T,X1-HAT,X2-HAT,L3,V3)
00151      37*
00152      38*
00153      39*
00154      40*
00155      41*
00156      42*
00157      43*
00158      44*
00159      45*
00160      46*
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1* SUBROUTINE X2LIM
2* C X2LIM CALCULATES BOUNDARIES ON X2T GIVEN EVERY POSSIBLE VALUE OF X1T
3* C FOR ALL STAGES.
4* C
5* C IMPLICIT INTEGER (A-H,O-Z)
6* C
7* C REAL DELTA
8* C PARAMETER JYRS=25, YPCS=100, MAXGE=25, STATE=10000
9* C PCSE=YRS*2, YRSI=YRS+1, STATE2=22, STATE=2
10* C
11* C PARAMETER NPOSE=YPCS/4, NPOS=NPOS*2, YRSI=YRS+1, STATE2=22, STATE=2
12* C
13* C COMMON NYRS, P(YRS), LY1(NYRS), MX1(NYRS1), LX2X1(NYRS1), R1, CELTA,
14* C NYR2(NYRS1), FIP1(STATE), IS(YPCS), DNYRS, JN1(NP05), J0(NP05),
15* C JN2X2(NP05), FLAG, RTP1, INDEX, NYRSF, NYRS, NX1(NYRS1), TT,
16* C NY(NYRS), C(MAXGE), N(NYRS1), FT(STATE), INDX1(NP05),
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APPENDIX C

AN INTEGER PROGRAMMING MODEL



The model described in this Appendix is a somewhat simplified integer programming (IP) analog to the DP model presented in Section 3. Since the IP version is subsumed under the DP version, the former is documented here for its own sake, as an application of integer programming, and is not necessarily intended to serve as an "alternative" model.

As in the DP model, the IP model prescribes actions to be taken each year for a T-year period to minimize the total cost over those T years. From a given initial fleet, the decisions specify the number of purchases each year and the number of retirements, from the initial fleet, of engines of each age  $\underline{a}$ . (Note that T may not be taken so large as to make liable to retirement engines which were purchased during the T-year period.) These decisions are to be made so as to minimize the total cost for the T years, subject to the constraint that a specified minimum fleet size be met each year.

The variables are:

$x_{at}$  = the number of engines, initially of age  $\underline{a}$ , retired in year  $t$ ,

$y_t$  = the number of new engines purchased in year  $t$ .

The conventions regarding age definition and decision times are the same as for the DP model (cf., footnote 6).

The data required by the model include:

$D_t$  = the minimum number of engines required during year  $t$

(checked against the fleet size after year  $t$ 's decisions have been made),

$M_t$  = the maximum number of engines which may be purchased in year  $t$ ,

$P_t$  = the purchase price of an engine in year  $t$ ,

$Q_a$  = the number of  $a$  - year - old engines in the initial fleet,

$u_a$  = the maintenance cost of an engine during its  $a^{\text{th}}$  year of service,

$v_{at}$  = the resale value in year  $t$  of an engine which was initially of age  $a$ .

Note that this model does not have a ceiling on the number of engines that may be retired, nor does it have a mandatory retirement age, as does the DP model. If a set  $A$  of ages of engines in the initial fleet is given, then the model requires data for  $u$  and  $v$  for  $a$  as large as  $\mu + T$ , where  $\mu$  is the maximum age in  $A$ .

Using the above definitions, the IP is formulated as:

minimize

$$\sum_{t=1}^T \{P_t + u_1\}y_t + \sum_{a \in A} \left[ u_{a+t} (Q_a - \sum_{\tau \leq t} x_{\tau a}) - v_{at}x_{at} \right] + \sum_{\tau < t} u_{t-\tau+1} y_\tau \quad 14 \quad (\text{C-1})$$

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<sup>14</sup> The term  $\sum_{t=1}^T \sum_{a \in A} u_{a+t} Q_a$  in the objective function (C-1) does not affect the minimizing values of  $x_{at}$  and  $y_t$ , but it must be included to calculate the minimum value of (C-1). Also, discounting has been omitted for simplicity and could clearly be implemented in the model.

subject to

$$\sum_{t=1}^T x_{at} \leq Q_a \quad (a \in A), \quad (C-2)$$

$$y_t \leq M_t \quad (t=1, \dots, T), \quad (C-3)$$

$$\sum_{a \in A} Q_a + \sum_{\tau < t} (y_\tau - \sum_{a \in A} x_{a\tau}) \geq D_t \quad (t=1, \dots, T) \quad (C-4)$$

$$x_{at}, y_t \text{ nonnegative integers } (a \in A, t=1, \dots, T) \quad (C-5)$$

The expressions  $\{ \}$  summed in (C-1) are the costs for the individual years  $t$ . Each of these is calculated from the following components:

$(P_t + u_1)$  = the cost of purchasing an engine and maintaining it during its first year of service,

$u_{a+t}(Q_a - \sum_{\tau < t} x_{a\tau})$  = the maintenance cost in year  $t$  of engines, initially of age  $a$ , which remain in the fleet,

$v_{at} x_{at}$  = the revenue from retiring  $x_{at}$  engines, initially of age  $a$ , in year  $t$ ,

$\sum_{\tau < t} u_{t-\tau+1} y_\tau$  = the maintenance cost in year  $t$  of engines purchased during years  $\tau = 1, \dots, t-1$ .

Constraint (C-2) specifies that the total number of engines retired, initially of age  $a$ , not exceed the initial number of age  $a$  engines, and constraint (C-3) restricts to at most  $M_t$  the number of engines purchased in year  $t$ . Constraint (C-4) requires that the number of engines in the fleet in year  $t$  (after purchases and retirements

in year  $t$ ) to be at least  $D_t$ . If  $d$  is the number of distinct ages in the set  $A$  of ages, then the IP in (C-1) through (C-5) has  $d + 2T$  constraints and  $(d + 1)T$  variables.

The reader may have observed that the IP described above does not specify any retirement order. The condition that engines be retired in order of decreasing age may be imposed by the following suggestion of A. J. Goldman. This uses  $(d - 1)T$  additional variables and  $2(d - 1)T$  additional constraints :

$$\sum_{\alpha < a} x_{\alpha t} \leq (\sum_{\alpha < a} Q_\alpha) \delta_{at}, \quad (C-6)$$

$$Q_a - \sum_{\tau \leq t} x_{a\tau} \leq Q_a (1 - \delta_{at}), \quad (C-7)$$

with  $a \in A$ ,  $a \neq \min \{\alpha | \alpha \in A\}$  and  $t = 1, \dots, T$ . The 0-1 variable  $\delta_{at}$  acts as a "switch": if  $\delta_{at} = 0$ , then the retiring of engines of initial age less than  $a$  in year  $t$  is prohibited by (C-6), and (C-7) is non-constraining, whereas if  $\delta_{at} = 1$  such engines may be retired since (C-7) together with (C-2) would imply that all  $Q_a$  engines, initially of age  $a$ , have been retired, and the right side of (C-6) is non-constraining in view of (C-2). Of course, the constraints (C-6) and (C-7) may be introduced only as they are needed. Thus if the IP (C-1) - (C-5) yields a solution in which retirements are partially "out of order," (C-6) and (C-7) would be imposed only for the exceptional pairs  $(a, t)$ . The nature the solution will depend on the data, and if these are "reasonable" one might expect the "order"

condition to hold on its own.





